

Cummins-Wagner Co., Inc.
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**Cummins-Wagner Co., Inc. Finalizes the Acquisition of Syracuse Thermal Products, Inc.
*September 16, 2026***

Cummins-Wagner Co., Inc., a leading manufacturers representative/distributor of HVAC equipment, plumbing equipment, industrial process equipment, municipal water and wastewater equipment in the Mid-Atlantic and New England region, is pleased to announce that it has finalized the acquisition of Syracuse Thermal Products, Inc.

Syracuse Thermal, headquartered in Syracuse, NY, is recognized as a leading manufacturer's representative/distributor. Syracuse Thermal specializes in hydronic heating, boiler & water heating, plumbing and steam products in the residential, commercial and industrial markets. Their trading area covers central New York.

This transaction is a key part of Cummins-Wagner's business strategy of steady, manageable growth through market penetration and acquisition. "The combination of Cummins-Wagner and Syracuse Thermal creates a Company with greater scale and resources to continue and expand our ability to provide experienced engineered sales and service in the commercial & residential HVAC and plumbing markets," states Doug Ardinger, CEO of Cummins-Wagner.

The Syracuse Thermal employees will become part of Cummins-Wagner's 100% Employee Stock Ownership Plan (ESOP). "The ESOP is a tremendous benefit and we are excited to have Syracuse Thermal personnel become fellow employee owners and participate in the future success of the company," said Doug Ardinger.

"Teaming up with Cummins-Wagner brings stability for the future of the company. It will provide resources to ensure Syracuse Thermal will continue to grow in the markets we serve," said Jack Koenig, President of Syracuse Thermal.

About Cummins-Wagner

Cummins-Wagner is a distributor of water/wastewater equipment, industrial process equipment, including fluid and compressed air, along Commercial HVAC and plumbing equipment. Support services include system design, assembly, aftermarket service and repair. Founded in 1960, the Company has grown to over 300 employees and 13 locations. The Company is 100% employee owned through the Cummins-Wagner Employee Stock Ownership Trust. Cummins-Wagner is headquartered in Annapolis Junction, MD with branch offices in Maryland, Pennsylvania, Delaware, Virginia, New York and Massachusetts handling the Mid-Atlantic and New England sales territories.